## To my family:

Chris, who makes everything possible—and worthwhile Cate, Nicki, and Beth, who are now adults, and still make us proud every day, and Linus, who makes it entertaining.

To my former colleagues in the
Surgical Intensive Care Unit at the Hospital of the University of Pennsylvania
(including my coauthor):
For tolerating 20 years of "Teaching by Confrontation" without ever taking it personally.
To my new colleagues at
the Cohen Children's Medical Center and
the Feinstein Institute for Medical Research:
We will figure it out.

Clifford S. Deutschman, MS, MD New York

To Diane, David, Conor, and Kate and to my parents Maurice and Dympna Neligan for their continued support and wisdom.

Patrick J. Neligan, MA, MB, FRCAFRCSI